



### Safe Harbor



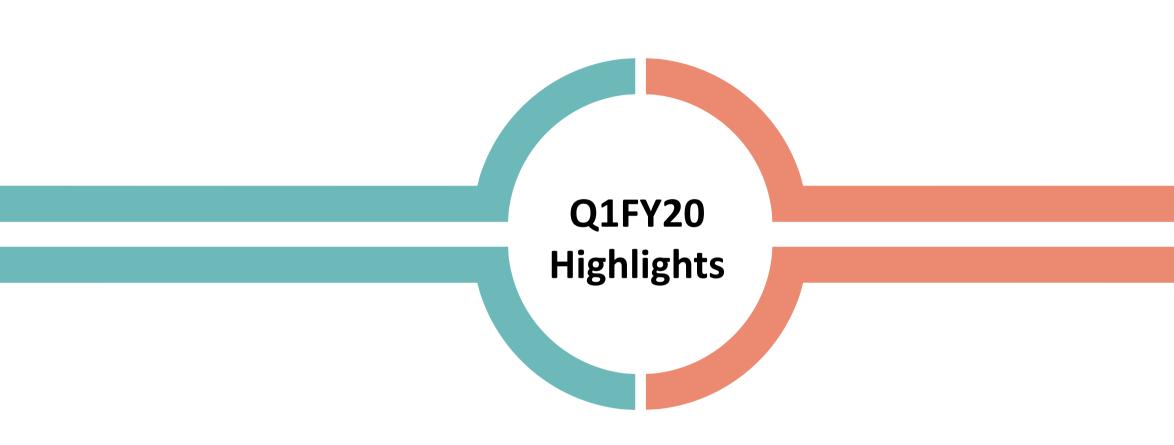




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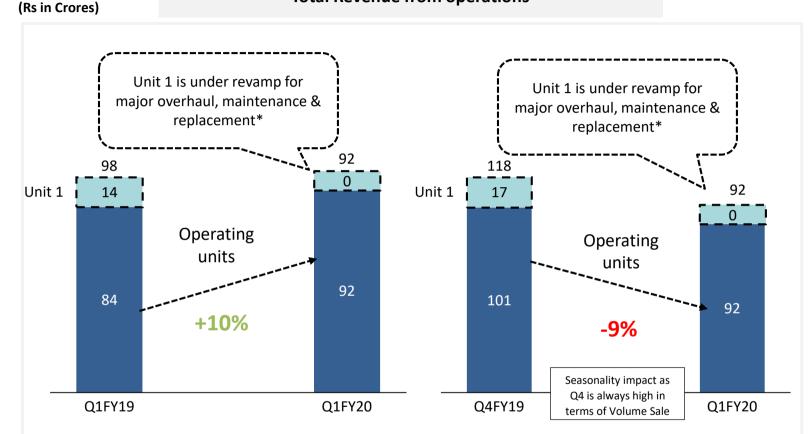




## Q1FY20 Performance Highlights



### Total Revenue from operations



- Revenue from operating units grew by 10% on Y-o-Y basis
- Revenue from operating units degrew by 9% on Q-o-Q basis, due to seasonality impact as Q4 every year is high volume and sales quarter

# Revamping of the Manufacturing facilities at Unit -1 situated within MIDC Lotte

- Dismantling/ Scrapping/Modifying some of the vessels/ reactors/ equipment's /plants which have outlived their age and replace them with new ones to make them more versatile
- The revamp will take place in a phased manner with a capex cost of ~ Rs 5 Crs and will be funded through internal accrual.
   The revamp is expected to be completed by end of the current financial year FY20.

Rationale

**Better Quality** 

Optimum Efficiency Deployment of Latest Technology

Value added Products Long term
Sustainability

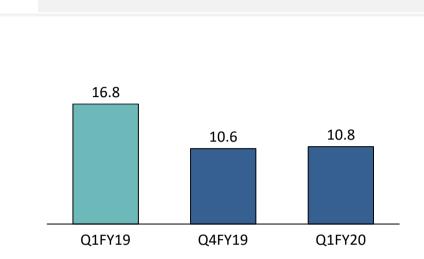


## Other Key Highlights



(Rs in Crores)

#### **EBITDA**



- EBITDA stood at Rs. 10.8 crs for Q1FY20 (It does not include EBITDA for unit 1 as it is shut down for revamp) and therefore it is not comparable on a like to like basis with Q1FY19 and Q4FY19
- There is a one-time payment of Rs. 1.14 crs to a customer for settlement in this quarter
- Other expenses has increase substantially mainly on account of increase in transportation cost for fertiliser division, which has impacted the overall margin

### Revamping of the Manufacturing facilities at Unit -1 situated within MIDC Lotte

- The Revamp project is progressing well
- It will take place in a phased manner with a capex cost of ~ Rs. 5 Crs
- The revamp is expected to be completed by end of the current financial year FY20
- Revenue impact of ~ Rs. 60 crores during this year.

Significant benefits in FY21 as it would strengthen our manufacturing capabilities yielding better quality and productivity with additional value-added products

#### **Preferential Allotment**

Cancellation of Preferential issue of Convertible warrants in which application was filed with Stock Exchanges and pending for in-principle approval

On Consolidated Basis

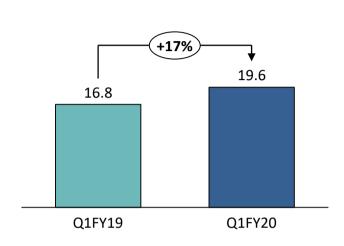


## Segmental Revenue Breakup

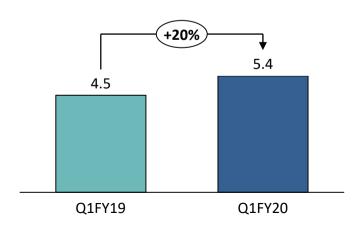


(Rs in Crores)

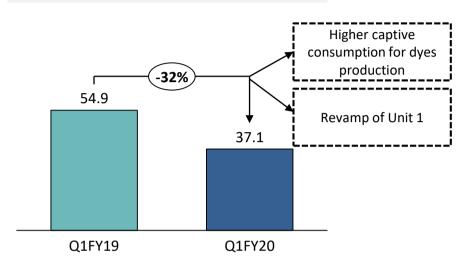
### Dyestuff



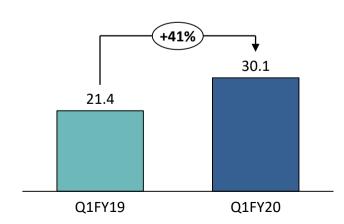
### **Acid Complex & Others**



### **Dye Intermediates**



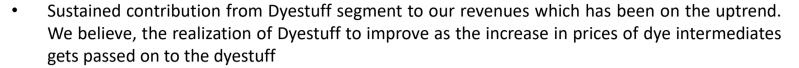
### **Fertilisers**





## Q1FY20 Segmental Highlights





 Acid Complex Division continues to have higher captive utilization for Dye Intermediates in view of additional capacity in Dye Intermediates and production of dyes

#### **Dyestuff**

10% Volume growth

17% Revenue growth

#### **Fertiliser**

47% Volume growth

41% Revenue growth

### **Dye Intermediates**

26% Volume de-growth

32% Revenue de-growth

Led by Higher Captive Consumption & Impact of Unit1 Revamp

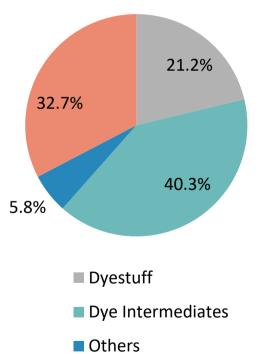
### **Acid Complex & Others**

56% Volume growth

20% Revenue growth

Led by Higher Captive Consumption

### Revenue Break up Q1FY20



Fertiliser



## Planned Expansion through Internal Accrual

### Rs 120 crs Capex through Internal Accrual



In process of acquiring Madhya
Bharat Phosphates Pvt. Ltd,

(MBPL) through NCLT with the
total cost of ~Rs 28 crores
including refurbishment of said
unit

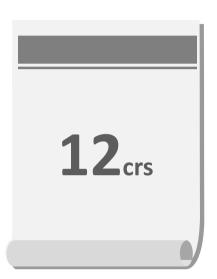
The plant
crores in the
segment is
obtaining
The said ex
commend



The planned capex of ~Rs. 75 crores in the dye intermediaries' segment is in advanced stage of obtaining EIA/ MPCB clearance. The said expansion is expected to commence production in FY21



Revamping of the Manufacturing facilities at Unit -1 in MIDC Lotte for Rs 5 Crores



Company is planning for Rs 12 crores expansion for Solar Park in Lotte Parshuram MIDC



## Q1FY20 Consolidated P&L Statement





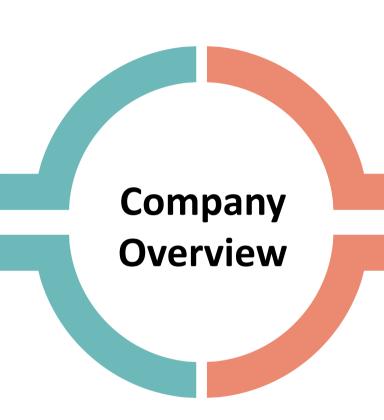
Particulars (Rs. In Crores)	Q1FY20	Q1FY19	Y-o-Y	Q4FY19	Q-o-Q	FY19
Revenue from Operations	92.2	97.5	-5.5%	117.6	-21.7%	451.9
Raw Material	60.2	64.9		84.2		302.6
Employee Cost	6.0	4.7		6.7		30.1
Other Expenses	15.2	11.0		16.1		52.1
EBITDA	10.8	16.8	-35.6%	10.6	2.5%	67.1
EBITDA Margin	11.8%	17.3%		9.0%		14.8%
Other Income	1.0	0.3		1.1		2.4
Depreciation	2.9	2.5		2.5		10.0
EBIT	9.0	14.7	-38.9%	9.2	-2.4%	59.5
EBIT Margin	9.7%	15.1%		7.8%		13.2%
Finance Cost	0.7	0.8		1.8		3.7
Profit before Tax	8.3	13.9	-40.6%	7.4	11.2%	55.8
PBT Margin	9.0%	14.3%		6.3%		12.4%
Tax	1.9	4.8		-0.2		15.0
Profit after Tax	6.4	9.1	-30.4%	7.6	-17.0%	40.8
Profit after Tax Margin	6.9%	9.4%		6.5%		9.0%



## Q1FY20 Standalone P&L Statement



Particulars (Rs. In Crores)	Q1FY20	Q1FY19	Y-o-Y	Q4FY19	Q-o-Q	FY19
Revenue from Operations	77.7	86.1	-9.8%	102.2	-24.0%	400.2
Raw Material	52.2	57.9		75.8		273.8
Employee Cost	5.1	4.2		5.9		26.7
Other Expenses	12.0	9.3		12.3		41.1
EBITDA	8.4	14.7	-43.1%	8.3	1.0%	58.5
EBITDA Margin	10.8%	<i>17.1%</i>		8.1%		14.6%
Other Income	1.0	0.3		1.1		2.4
Depreciation	2.3	2.0		2.0		8.2
EBIT	7.1	13.0	-45.3%	7.3	-3.1%	52.7
EBIT Margin	9.1%	15.1%		7.2%		13.2%
Finance Cost	0.2	0.6		0.8		2.0
Profit before Tax	6.9	12.4	-44.2%	6.6	5.5%	50.7
PBT Margin	8.9%	14.4%		6.4%		12.7%
Tax	1.9	4.3		0.0		14.2
Profit after Tax	5.0	8.1	-37.8%	6.6	-24.0%	36.5
Profit after Tax Margin	6.5%	9.4%		6.5%		9.1%







An Integrated Speciality
Chemicals and Colourants
manufacturing company,
dealing in the entire range of
textile chemicals

Caters to the leading textile and apparel companies

Being inventive in delivering high quality products

A leading producers of Dye Intermediaries and Dyestuff and has the widest range of Dye Intermediaries offering with high quality standard

Zero-waste chemical company with a unique business model that is completely forward and backward integrated

Zero Waste Methodology We are Fully Integrated Dyes and Dye Intermediate Company...

Environment Conscious and Compliant Monetising the effluents by using the waste of a process/product as a raw material to manufacture other sets of value-added products

As a part of forward integration, the company has forayed into Dyestuff Forward Integration

Backward Integration Over a period as a backward integration strategy, the company entered Fertilizers, Cattle Feed and Acids Complex manufacturing



### **Evolution of Our Business**





2004 - 2010

2011 - 2016

2017 - 2018

2019 & Beyond

- Commenced trading/imports of chemical products & dye Intermediates
- In 2001, changed our focus to manufacturing by starting Gamma Acid
- In 2002, began backward integration for In-house Raw Material & Cost Efficiencies
- Recycling of effluents from Dye Intermediates Division with the manufacturing of Di Calcium Phosphate in 2007
- In 2010, commenced the Acid Division

- In 2011, began use of Spent acid for manufacturing of SSP and Soil Conditioner
- In 2016:
  - Started our NPK Plant
  - Expanded capacities within Dye Intermediates
  - Moved up the Value chain with Manufacture of Dyestuff

- Rapidly expanded DyestuffSegment by adding doubled capacity
- Commissioned additional capacity of SOP by 10,000 TPA
- Planned Expansion in the areas of Dyes Intermediates and Sulphur Derivatives
- •Launched the brand Dyecol<sup>™</sup> for Dyestuff
- Acquired Kisan Phosphates in FY18

- In process of acquiring Madhya
   Bharat Phosphates Pvt. Ltd,
   (MBPL) through NCLT
- Expansion of the dye intermediaries' segment is in advanced stage of obtaining EIA/ MPCB clearance
- Revamping of the Manufacturing facilities at Unit -1 in MIDC Lote
- •Incurring Solar Project to reduce power cost



### **Key Management**



#### Punit Makharia Chairman & Managing Director

A first-generation entrepreneur, he holds a Bachelors in Commerce with a rich business experience of over 2 decades in dealing with chemical and dyes intermediates



#### Gautam Makharia Managing Director

With and BE in Electronics and an MBA(Finance), his experience spans across GE, P & G, Barclays, BARC



Mr. Deepak Beriwala CFO

CA with 6+ years of experience in accountancy and taxation



S N Sengupta
Associate Director

A chemical engineer wiith experience of 34 years in project financing and techno economic feasibility studies of industrial projects



Dilip Shah
GM – Export Import

Has 28 years of experience in the field of Import and Export



R Purohit GM Marketing-Fertilizer

20+ years of experience in strategic planning, marketing/business development



Rajkumar Sahani VP - Projects

A chemical Engineer with over 43 years of experience in setting up various chemical plants and has worked with R.C. Fertilisers Pvt Ltd



Mahendra Kavadia
GM of Unit I

Over 29 years of experience in the field of dyes, chemicals and fertilisers



R M Tiwari GM of Unit II

30 years of experience in manufacturing of fertilizers



Dolekar GM of Unit III

With an B. Tech in Dyes & Pigments, he has over 20+ years of experience in the manufacture of Dyes



Satish Chavan
Company Secretary

With experience of over 5+ years he is a CS with Bachelors degree in Commerce and Law



### Product Portfolio



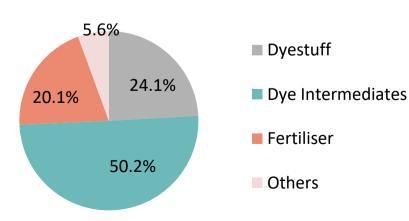
### **DyeStuff**

Constantly on the improvement based on market response with over 30 different shades in Reactive dyes Black, Yellow & Red

Used for Dying of Textile / Yarns commonly cellulosic material

## **FY19 Revenue Breakup**

(Rs 451.9 Cr)



### **Dye Intermediates**

Gamma Acid, K- Acid, R-Salt, Vinyl Sulphone, Meta Ureido Aniline and H- Acid

manufactured **Products** from organic chemicals and are further processed to obtain dyestuff

### **Fertilizers**

Single Super Phosphate (SSP) Conditioner, Mixed (NPK), granulated fertiliser Sulphate Of Potash (SOP)

Phosphatic fertiliser & a fertiliser used to the improve the soils quality and for improving / Building soil

### **Acid Complex**

Sulphuric Acid, Oleum and Chloro Sulphonic Acid (CSA)

acid Active reagent typically used for Sulphonation reaction

#### **Cattle Feed**

Di- Calcium Phosphate (DCP)

Mainly used as a dietary supplement in animal feed products by cattle & poultry feed manufacturers

**Acid Complex More Captively** Used, only surplus quantity are sold outside. Both Segments contributes ~5%



## An Overview of Dyestuff Segment

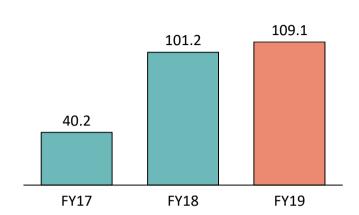


- We are one of the leading manufacturer of Reactive Dyes. Primarily used for dyeing textiles, for cellulosic fibers like cotton/flax & also wool. Our belief in sustainability led to the launch of DYECOL™ range of Reactive Dyes to tackle environmental and sustainability issues of the textile wet processing industry. It uses less water and energy and decreases the processing skills in comparison to conventional dyes industry.
- We have a product range certified from "GOTS" and enjoy the privileged status of being a Government recognized "Export House" from the last 15 Years. We are now also a "BLUE SIGN" System Partner and a "ZDHC" Contributor.

#### DYECOL™ Series in available in:

- DYECOL Royal Blue Series
- DYECOL T. Blue Series
- DYECOL Black Series
- DYECOL CELF Reactive Dyes (Superlative Sustainable Reactive Dyes)
- DYECOL CEFT & RR Reactive Dyes
- DYECOL DR Reactive Dyes (High end Sustainable Reactive Dyes)
- DYECOL SS Reactive Dyes (The new generation sustainable dyes)





Product	Capacity in MTA
Reactive Dyes	6,000



DYECOL





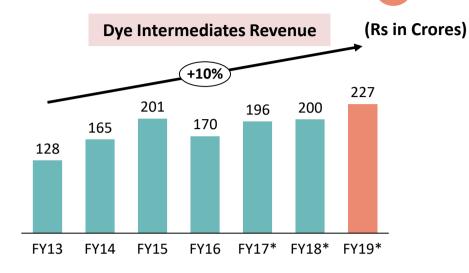


## An Overview of Dye Intermediates Segment



- We have started manufacturing Dyes Intermediates with a single product in the year 2001, the company now manufactures over 10 different types of Dye Intermediates like H Acid, Vinyl Sulphone, Para Base, K Acid, Gamma amongst various others. Amongst India's large manufacturers of K-Acid
- Offer widest range of Dye Intermediates under one roof with zero waste which makes us a one-stop shop for any Dye manufacturer
- Post 2006, we have incurred various efforts for effluent treatment which has improved our cost efficiency
- State of art integrated manufacturing facilities located at Lote Parshuram,
   Maharashtra
- End Use in manufacturing of Dyes for Textile Industry

- We are incurring capacity expansion in Dye Intermediates and is in advanced stage of obtaining EIA/ MPCB clearance. The said expansion is expected to commence production in FY21
- We are also revamping our oldest Unit 1 facility in phase manner in FY20
- Therefore, Overall capacity will transform to better product Mix

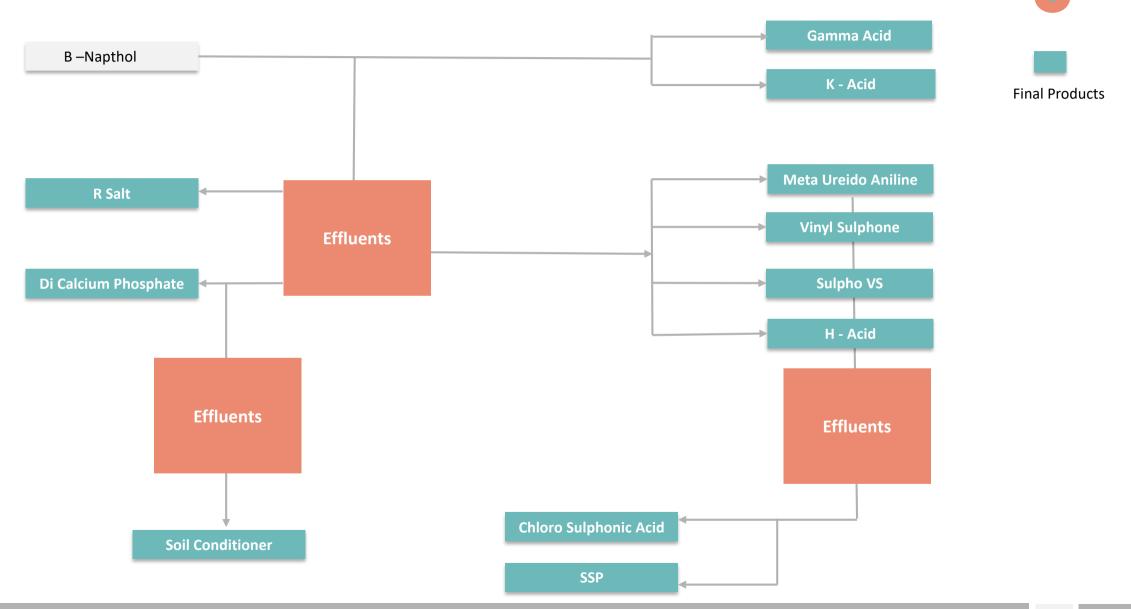


Product	Capacity in MTA
H-Acid	3,150
Vinyl Sulphone	3,700
K-Acid	960
Gamma Acid	480
Meta Ureido Analine	600
R Salt	96
Total	8,986



## Zero Waste Methodology – Creating Value







### An Overview of Fertiliser Segment





- The main raw materials for SSP are rock phosphate and sulphuric acid and it is based one of the simplest chemical reactions in the fertilizer industry
- SSP, which is a poor farmer's fertilizer (price-wise), is an option to optimise the use of phosphatic fertilizers

Nitrogen Phosphorus Potassium (NPK)

- NPK fertilizer is primarily composed of three main elements: Nitrogen (N), Phosphorus (P), and Potassium (K)
- We have received a license for manufacture of Mixed Fertilizer NPK in the state of Maharashtra

Sulphate of Potash (SOP)

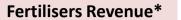
• SOP is a preferred form of potassium in saline or sodic soil conditions and where irrigation water may have high chloride levels

Soil Conditioner

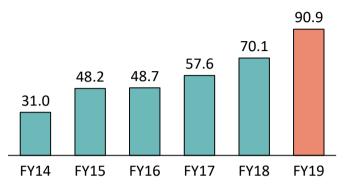
- Soil conditioner is a product which is added to soil to improve the soil's physical qualities, usually its fertility (ability to provide nutrition for plants) and sometimes aids its mechanics.
- Launched its own soil conditioner brand 'Dharti Ratna' in Western Maharashtra

Granular Calcium Chloride

- To utilize HCL generated in SOP, we have set up a granular calcium chloride plant of 6,500 MTA capacity
- Calcium Chloride is designed for snow removal and deicing operation



(Rs in Crores)



\*Including Kisan Phosphate which we acquired in FY18

Product*	Capacity in MTA
SSP	2,00,000
SOP	20,000
NPK	18,000
Soil Conditioner	12,000

Marketing through +300 dealers through our own brand name through our own marketing channels



## An Overview of Fertiliser Segment



Geographic **Growth Driver Facilities Rationale Impact Expansion** Due to backward **Good monsoon** Lotte Maharashtra. integration, we to improve Rabi have entered Karnataka **Purshuram Unit** & Kharif Crops **Fertilizer Business Increasing** Presence in leading **Agriculture States** Acquired in FY18, UP, Punjab, **Kisan Phosphate** Increase in **Due to similar** Haryana & business segment **Marketing Push** unit **Himachal Pradesh** in a Hisar, Haryana **Poised to Grow** in Future In process of acquiring similar Madhya Pradesh, **Madhya Bharat** Increase in company through Chhattisgarh, **Fertiliser NCLT** in a Dewas, Rajasthan & **Farmer Income** MP to exploit Gujarat Synergy



## **Manufacturing Capabilities**

### Strategic location at Lote Parshuram, Maharashtra...

Unit 1 – Dye Intermediates



Unit 2 – SSP Granulation Plant



**Unit 3 - New Reactive Dyes Plant** 



Unit 4 - SOP



Kisan Phosphates Pvt Ltd.



**New Application Lab for Testing of Dyes** 



**Sulphuric Acid Plant** 



Commenced Sulphuric Acid plant of 100 TPD in Kisan Phosphates Pvt. Ltd.

- To meet captive requirement of Acid & Power Plant of 700 KW capacity
- Expected to reduce power cost in said unit by ~25-30%

... leading to operational and logistics efficiencies.



## Our Strengths

Substantial increment in the contribution from Dyestuff Segment to our Revenue on a quarter on quarter basis

Fast Paced Growth in our Dyestuff Segment

We do not incur large costs on effluent treatment due to our zero waste model

Zero Waste Chemical Company

Low Financial Leverage

Very Low Debt with Debt to Equity nearly NIL

**Cost Efficiencies** 

We are backward Integrated for Raw Material manufacturing

Use of High Pressure Steam generated from Acid Plant for Power Generation and Internal Consumption and also consume low pressure steam for general heating in the various plants, thus saving on fuel cost

Internal Cogeneration of Power All Major Facilities are within MIDC, Lotte Parshuram, Maharashtra, thus offering us numerous logistics and management control advantages

Strategic Location

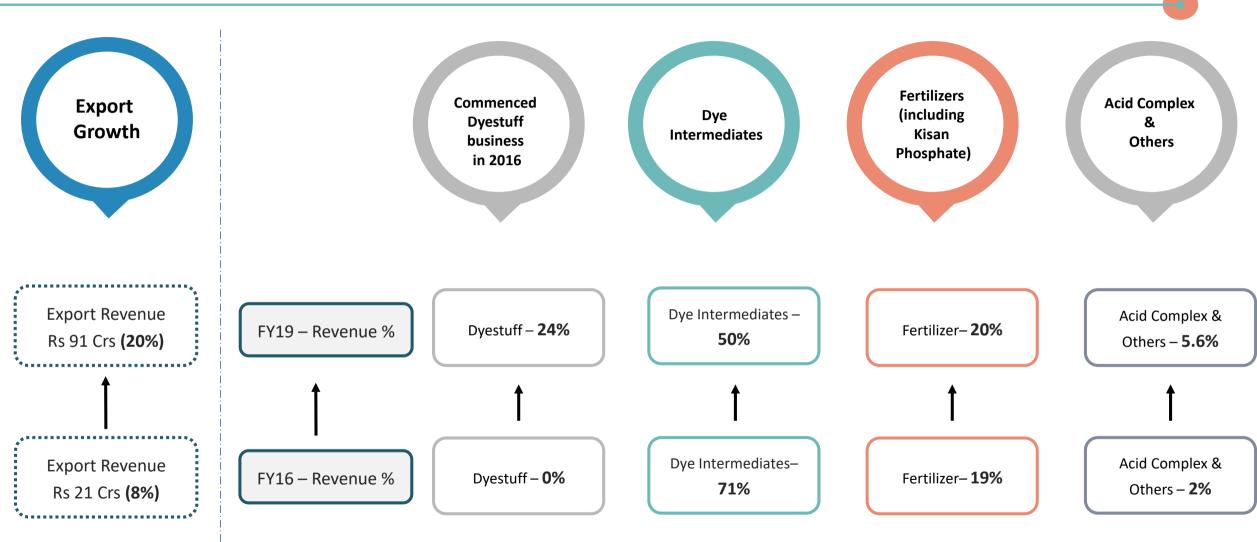
Own logistics Fleet For smooth transportation of raw material and products to Clients

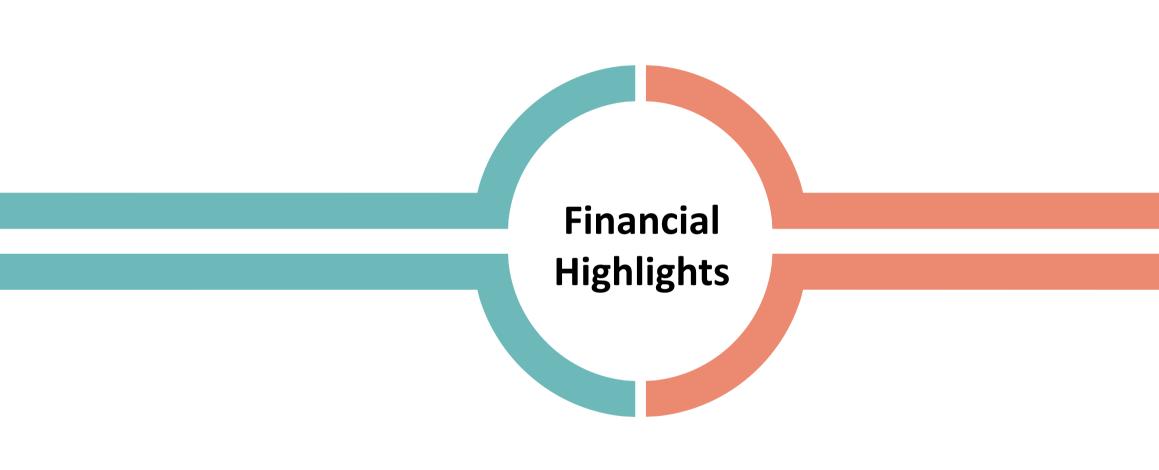
**Inorganic Growth** 

100% equity acquisition of Kisan Phosphates Pvt Ltd, Hisar, Haryana & In process of acquiring Madhya Bharat Phosphate, Dewas, MP



## ... Growth driven by Every Business Unit







## Consolidated P&L Statement

Particulars (Rs. In Crores)	FY19	FY18	Y-o-Y
Revenue from Operations (Net of Excise)	451.9	395.3	14.3%
Raw Material	302.6	272.1	
Employee Cost	30.1	18.7	
Other Expenses	49.8	43.3	
Adj. EBITDA*	69.3	61.2	13.3%
Adj. EBITDA Margin*	15.3%	<i>15.5%</i>	
One off Expenses*	2.2	0.0	
Other Income	2.4	1.7	
Depreciation	10.0	7.8	
EBIT	59.5	55.1	8.1%
EBIT Margin	13.2%	13.9%	
Finance Cost	3.7	2.9	
Profit before Tax	55.8	52.2	6.9%
PBT Margin	12.4%	13.2%	
Tax	15.0	15.7	
Reported PAT	40.8	36.5	11.8%
PAT Margin	9.0%	9.2%	



## Consolidated Balance Sheet







EQUITY AND LIABILITIES (Rs. In Crores)	Mar-19	Mar-18	ASSETS (Rs. In crores)	Mar-19	Mar
Equity			Non-current assets		
Equity Share capital	30.7	30.2	Property, plant and equipment	167.3	161
Other equity	253.7	206.9	Capital work-in-progress	10.5	3.
Sub-total - Shareholders' funds	284.4	237.1	Goodwill	4.9	4.
LIABILITIES			Intangible Assets Under Development	0.0	0.
Non-current liabilities			Financial assets		
Financial liabilities			Investments	0.1	0.
Borrowings	7.4	2.7	Other financial assets	4.2	1.
Provisions	0.5	0.4	Other non-current assets	9.2	8.
Deferred tax liabilities (net)	19.6	13.7	Sub-total - Non-Current Assets	196.1	180
Other non-current liabilities	0.5	0.1	Current assets		
Sub-total - Non-current liabilities	28.0	17.0	Inventories	62.3	82
Current liabilities			Financial assets		
Financial liabilities			Trade receivables	98.3	86
Borrowings	39.3	61.9	Cash and cash equivalents	0.5	0.4
Trade payables	44.9	50.5	Bank balances other than Cash and Cash equivalents	39.3	19
Other financial liabilities	0.4	0.4	Loans	0.3	0.
Other current liabilities	5.3	2.8	Other financial assets	1.5	1.
Provisions	0.1	0.0	Other current assets	10.0	10
Current tax liabilities (net)	5.9	10.0	Sub-total - Current Assets	212.2	199
Sub-total - Current liabilities	95.9	125.6	Assets held for sale	0.0	0.0
TOTAL - EQUITY AND LIABILITIES	408.3	379.7	TOTAL - ASSETS	408.3	379

As per Ind AS



## Standalone P&L Statement

Particulars (Rs. In Crores)	FY19	FY18	Y-o-Y
Revenue from Operations (Net of Excise)	400.2	370.2	8.1%
Raw Material	273.8	258.3	
Employee Cost	26.7	17.0	
Other Expenses	38.9	37.7	
Adj. EBITDA*	60.7	57.2	6.2%
Adj. EBITDA Margin*	15.2%	15.4%	
One of Expense*	2.2	0.0	
Other Income	2.4	1.7	
Depreciation	8.2	6.9	
EBIT	52.7	51.9	1.5%
EBIT Margin	13.2%	14.0%	
Finance Cost	2.0	2.3	
Profit before Tax	50.7	49.7	2.1%
PBT Margin	12.7%	13.4%	
Tax	14.2	16.5	
PAT	36.5	33.2	9.9%
PAT Margin	9.1%	9.0%	



## Standalone Balance Sheet







EQUITY AND LIABILITIES (Rs. In Crores)	Mar-19	Mar-18
Equity		
Equity Share capital	30.7	30.2
Other equity	245.9	203.5
Sub-total - Shareholders' funds	276.6	233.7
LIABILITIES		
Non-current liabilities		
Financial liabilities		
Borrowings	0.3	0.3
Provisions	0.5	0.4
Deferred tax liabilities (net)	20.4	14.1
Other non-current liabilities	0.5	0.1
Sub-total - Non-current liabilities	21.7	15.0
Current liabilities		
Financial liabilities		
Borrowings	11.0	40.8
Trade payables	36.4	39.1
Other financial liabilities	0.4	0.4
Other current liabilities	4.3	2.6
Provisions	0.1	0.0
Current tax liabilities (net)	4.8	9.9
Sub-total - Current liabilities	57.0	92.9
TOTAL - EQUITY AND LIABILITIES	355.3	341.6

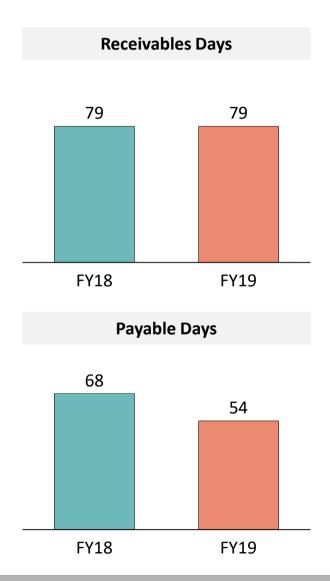
ASSETS (Rs. In crores)	Mar-19	Mar-18
Non-current assets		
Property, plant and equipment	137.9	141.8
Capital work-in-progress	10.5	0.3
Goodwill		
Intangible Assets Under Development	0.0	0.0
Financial assets		
Investments	21.4	21.8
Other financial assets	3.8	1.5
Other non-current assets	9.1	7.3
Sub-total - Non-Current Assets	182.6	172.6
Current assets		
Inventories	46.0	67.1
Financial assets		
Trade receivables	79.4	72.4
Cash and cash equivalents	0.4	0.3
Bank balances other than Cash and Cash equivalents	39.3	19.0
Loans	0.3	0.2
Other financial assets	1.4	1.1
Other current assets	5.9	8.9
Sub-total - Current Assets	172.7	169.0
Assets Classified as held for Sale	0.0	0.0
TOTAL - ASSETS	355.3	341.6

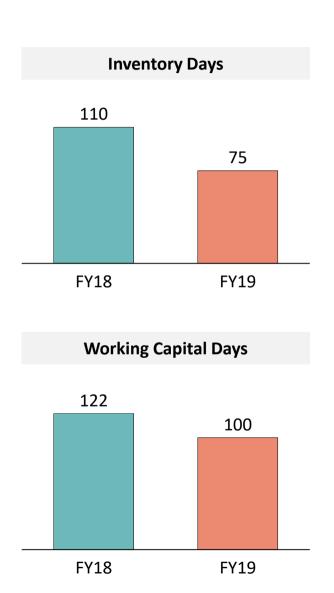
As per Ind AS



## Improvement in Working Capital









### Consistent Growth in Business



15.3%

69.3

FY19\*

9.0%

40.8

FY19

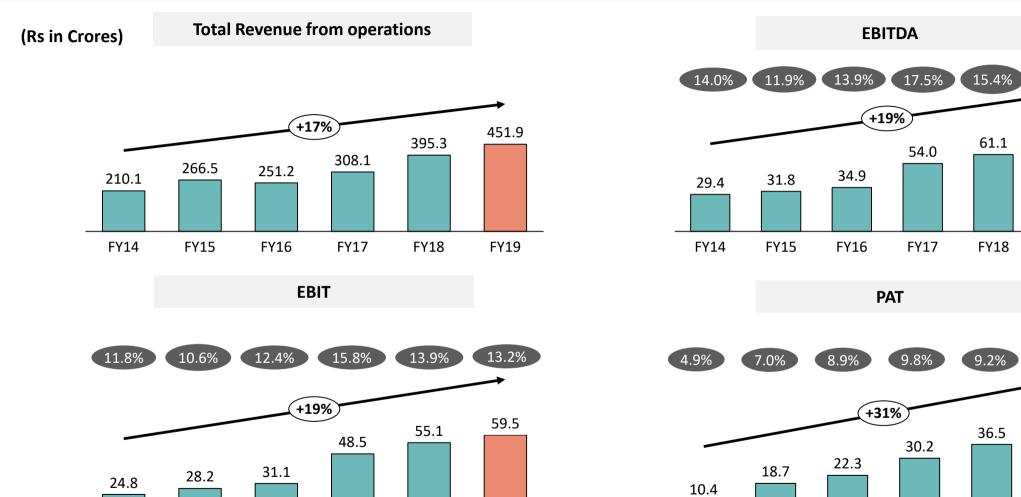
61.1

FY18

36.5

FY18

Margin



FY14

FY15

FY16

FY17

FY17

FY18

FY19

FY16

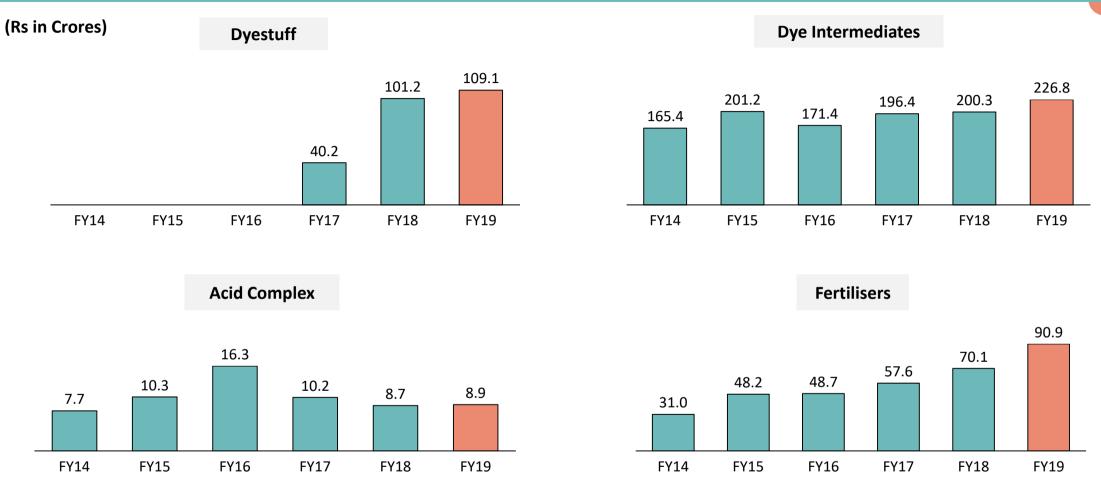
FY14

FY15



## Segmental Revenue Breakup





Higher captive consumption of Dye Intermediates and Acids, for Production of Dyes

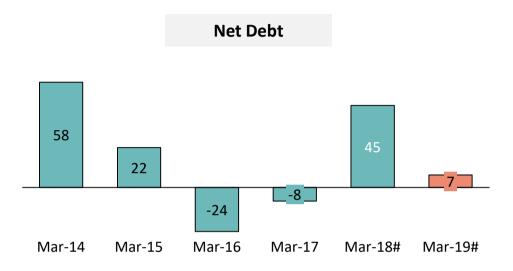
As per Ind AS post FY17 On Consolidated Basis

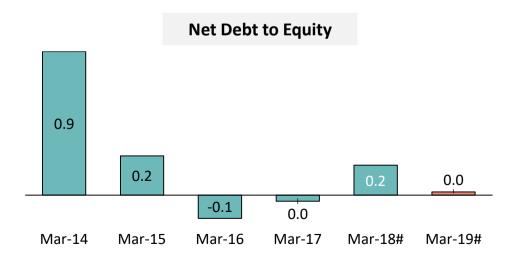


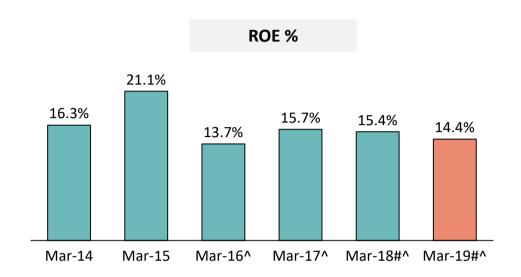
## **Key Financial Parameters**

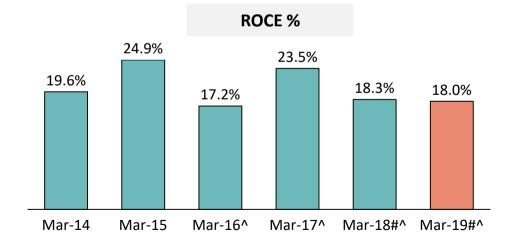


### (Rs in Crores)











### For further information, please contact

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